

Agenda: ICC Global Banking Commission Meeting - Paris March 2026 Edition

Shaping the future of trade finance in a multipolar world

Thursday, 19 March 2026

Location: Paris

Venue: Tour Societe Generale, 17 Cours Valmy, 92987 Paris La Défense 7

Morning Session (ICC Members only)

09:00 – 17:30 (CET)

09:00 - 09:30 Welcome and Opening Remarks

- *Welcome note: Florian Witt*
- *Keynote: Philippe Varin*
- *Opening remarks from ICC France: Georges Affaki*

9:30 – 10:30 ICC National Committee Forum

ICC National Committees Forum

Suggested topics but not limited to are:

- Latest updates on trade finance related international rules or local regulations
- NC achievements
- Cooperation examples
- Working group expectations
 - Topic/issue suggestions
- Best practices and participation improvement suggestions

(National Committees may submit key topics to be addressed during this session in advance and all ICC NC representatives are invited to participate)

10:30 – 10:45 Coffee Break

10:45 – 11:30 Technical Advisers' Meeting

(TA Team)

- Briefings
- UCP 600 and ISBP Revision update:
 - Progress on revision work
 - Next steps

11:30 – 12:15 FCRP Update

TBD

12:15 – 13:00 ICC DSI update

(Pamela Mar, Managing Director, ICC DSI; Merlin Dowse, Director and Senior Product Manager – Strategic Trade Solutions, CGI)

- Microsoft Proof of Concept (PoC): progress, insights, and next steps

Q&A

13:00 – 14:00 Lunch

Afternoon Session

14:00 – 18:30 (CET)

14:00 – 14:15 Welcome and Opening remarks

- 14:00 – 14:05 Welcome: Matthias Fekl, Chair ICC France
- 14:05 – 14:15 Opening remarks: Florian Witt, Chair ICC Global Banking Commission - Roadmap for 2026 and main challenges of the trade finance industry

14:15 – 14:35 Fireside chat

- Anne-Christine Champion, Co-Head of Global Banking and Investor Solutions, Société Générale
- Georges Affaki, Chairman of the Banking Commission, ICC France

14:35 – 14:45 Global Economic Overview

- Melanie Laloum, Chief Economist, ICC

14:45 – 15:45 Round table 1: What role can the EU play in supporting the evolution of the global financial architecture?

Moderator: Florian Witt, Chair of the ICC Banking Commission (Oddo)

- Olivier Vigna, CEO of Paris Europlace
- Nicolas Veron, Senior Fellow at Bruegel
- Claudia Gomez-Arseneault, Santander
- Marilyn Blattner-Hoyle, SwissRe

Q/A session

15:45 – 16:00 Coffee Break

16:00 – 17:00 Round table 2: The challenges of digitalization, AI and data in transactional banking

Moderator: Deepesh Patel, Managing Director and Editor-in-Chief, Trade Treasury Payments (TTP)

- Caryn Pace-Messenger, Managing Director, Bank of America
- Dominique Honoré, Global Head of Global Trade and Commodity Finance, Crédit Agricole
- Laetitia Fournier, Head of Data & Innovation, Natixis CIB
- Surath Sengupta, Lloyds Banking, Head of Transaction Banking ICC United Kingdom Board Member

Q/A session

17:00 – 18:00 Round table 3: A prudential framework conducive to sustainable growth

Moderator: Andrew Wilson, Deputy Secretary General — Policy, ICC

- Daniel Soloway, Head of Trade for UK, Europe & Americas, Standard Chartered Bank
- Franck Berthuet, Financing & Guarantees, Airbus
- Jean-François Denis, Global Head of Trade Solutions and Network Management, BNP PARIBAS
- Sima Kammourieh, Executive Director for Climate, Finance for Development Lab

Q/A session

18:00 - 18:30 AOB & Closing Remarks

- Closing Remarks: Surath Sengupta, Lloyds Banking, Head of Transaction Banking ICC United Kingdom Board Member

18:30 Cocktail Reception and Art Collection Visit